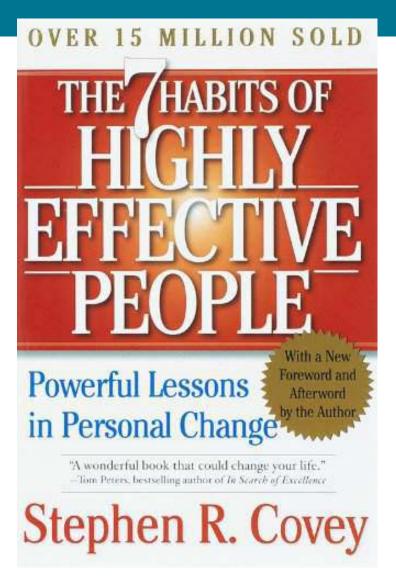
## CRITICAL SUCCESS FACTORS FOR BUSINESS GROWTH

Presented By David Mitroff, Ph.D.

Find more at www.PiedmontAve.com/Resources





"Management is doing things right; Leadership is doing the right things."

Stephen R. Covey



#### X

### My Approach

- Shift IDEAS to creates Results
- Firehose = Increased Anxiety
- Create PAIN NOW = Actions
- End with Simple Solutions

What is ONE thing you will DO after this workshop?



## WHAT WE WILL COVER

- Review Common Business Owner / CEO Issues
- □ Business Assessment Across 6 Key Sectors
  - » Marketing & Sales
  - » Financial
  - » Operations & Productions
  - » People
  - » Suppliers
  - » Innovation & Technology
- □ Key Performance Indicator (KPI) Audit
  - Quantifiable Measurements & Action Plans for Each Area
- □ Leveraging Technology
  - A System to grow faster
- □ Next Steps



IN THIS INTERACTIVE WORKSHOP WE WILL REVIEW A COMPREHENSIVE STRATEGY FOR TAKING YOUR ORGANIZATION TO THE NEXT LEVEL. BUSINESS OWNERS ARE OVERWHELMED AND DISTRACTED WITH DAY TO DAY ACTIVITIES AND TASKS. OWNERS NEED TO MAKE IMPORTANT DECISIONS, QUICKLY, WITH GREATER CONSEQUENCES, AND OFTEN WITH LIMITED INFORMATION ON HAND. OWNERS CONCENTRATE ON THE TACTICAL DECISIONS AND OFTEN NEGLECT THE STRATEGIC ONES.

LEARN THE KEY PERFORMANCE INDICATORS AND QUANTIFIABLE MEASUREMENTS THAT REFLECT THE CRITICAL SUCCESS FACTORS OF A BUSINESS. THIS SESSION WILL PROVIDE REAL WORLD EXAMPLES AND TECHNIQUES FOR LEVERAGING EXISTING RESOURCES AND A SYSTEMATIC APPROACH FOR GROWING YOUR BUSINESS.



#### **BUSINESS GROWTH STATISTICS**

- □50% of businesses only survive the first 4 or 5 years
- □ Poor management has been stated as the #1 reason for failing businesses
- □ Companies who revise their Key Performance Indicators (KPI's) by 10% are much more likely to reach their goals



## 4 THINGS EVERY BUSINESS OWNER NEEDS TO KNOW

- ☐ The profitability of the business depends on how well the employees consistently perform critical activities
- □ Employees perform best when they understand how their performance effects the bottom line, and how their performance is measured
- ☐ Small changes in critical areas can have a great impact on the bottom line
- □ What gets measured gets done, and what gets rewarded gets done again

## ASSESSING YOUR BUSINESS - IDENTIFY KEY SECTORS

- Marketing & Sales
- 2. Financial
- 3. Operations & Production
- 4. People
- 5. Suppliers
- 6. Innovation & Technology

Which Is Your Companies Strongest Sector and why?





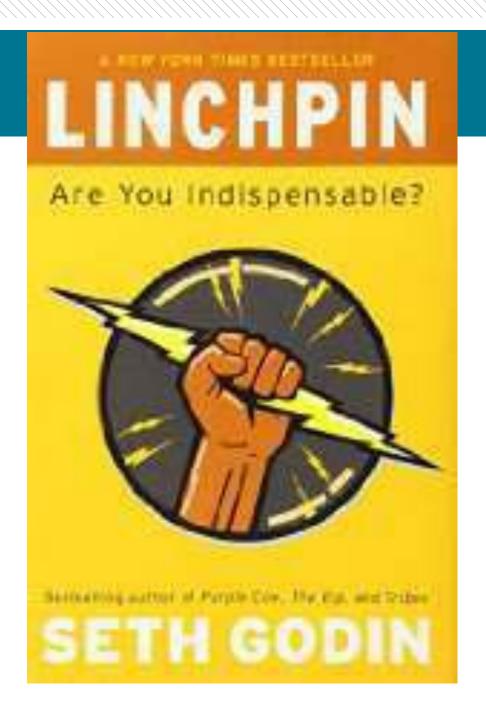
## SECTOR I: MARKETING & SALES

- Market Share
- □ Brand Awareness
- □ Referrals
- ☐ Customer Loyalty
- ☐ Lifetime Value of a Customer



Cost of acquiring a new customer: 6 to 7 times more than keeping existing customer.





"The problem with competition is that it takes away the requirement to set your own path, to invent your own method, to find a new way."

- Seth Godin



## FORM AN ALLIANCE WITH A SIMILAR BUSINESS



- ☐ Can be a powerful way to expand quickly.
- ☐ Can generate positive PR & possibly another business name to associate yourself with.



#### SECTOR 2: FINANCIAL

"When I was 17 years old and just starting the business my mother said to me, 'Don't chase the money. It runs really fast. Do the right thing and it will follow you." After that I spent all my time perfecting the model."



-Tariq Farid, founder and CEO of Edible Arrangements



#### FINANCIAL

- ☐ Revenue
- ☐ Profit Margin
- ☐ Gross Margin
- ☐ Cash flow
- ☐ Bad debts
- ☐ Depreciation





### Measures that matter across industries

Banking	Petroleum	Retail
Customer retention	Capital expenditure	Capital expenditure
Customer penetration	Exploration success rate	Store portfolio changes
Asset quality	Refinery utilisation	Expected return on new stores
Capital adequacy	Refinery capacity	Customer satisfaction
Assets under management	Volume of proven and probable reserves	Same store/like-for-like sales
Loan loss	Reserve replacement costs	Sales per square foot/metre

More information on the Corporate Reporting Framework and our supporting industry-specific frameworks is available at www.corporatereporting.com.



### Enhanced Narrative Reporting



# SECTOR 3: OPERATIONS & PRODUCTION

#### Cost Per Unit

- Number of Employees
  - Response Time
    - Quality Data
      - » Timeliness
        - # of orders failed before delivery
          - # of orders not delivered on time





#### IN FULL, ON TIME, IN SPEC

### Businesses with manufacturing or distribution activities use IFOTIS (In Full, On Time, In Spec)

- In Full: 100% when a delivery is complete, and 0% if only part of the order arrived, thus not meeting the customer expectations.
  - For example: if 125 chocolate éclairs were ordered and 120 were delivered, the score is 0%
- On Time: 100% when a delivery is made as agreed with the customer, otherwise the score is 0%.
  - For example: if the customer wanted the delivery to be made in the morning and the product or service is delivered at 1.00pm, the score is 0%.
- In Spec: is a quality measure. If the product or service meets the quality requirement of the customer, score 100%, otherwise score 0%.

For a single order to score 100%, then all 3 elements must score 100%

# Jeffrey Gitomer's LITTLE BLACK BOOK of CONNECTIONS



→ 6.5 ASSETS → for Networking Your Way to *RICH* Relationships

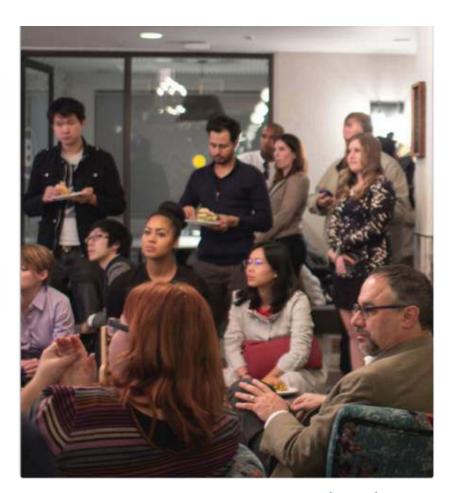
"All things being equal, people want to do business with their friends. All things being not quite so equal, people STILL want to do business with their friends."

- Jeffrey Gitomer



### SECTOR 4: PEOPLE MOTIVATING YOUR TEAM / EMPLOYEES

- Help inspire employees to identify what they are passionate about at work, then provide them with projects in their area of interest.
- Make sure everyone understands the key role they play in contributing to the success of the department; creating positive team energy.
- Empower your employees to succeed and provide them with opportunities to learn and grow.





#### Harvard Business Review Article: How great companies think differently

Traditionally, economists and financiers have argued that the sole purpose of business is to make money—the more the better. That conveniently narrow image, deeply embedded in the American capitalist system, molds the actions of most corporations, constraining them to focus on maximizing short-term profits and delivering returns to shareholders. Their decisions are expressed in financial terms.

If companies are to serve a purpose beyond their business portfolios, CEOs must expand their investments to include employee empowerment, emotional engagement, values-based leadership, and related societal contributions.

## MOTIVATING THE BUSINESS OWNER

- Identify & remind yourself what you are passionate about at work
- ☐ Be open to growing & expanding your vision, but also a strong leader who knows how to focus on the key vision at all times
- ☐ Make time to take care of yourself



#### SECTOR 5: SUPPLIERS

#### **Satisfaction with Suppliers**

- Responsiveness
  - Costs compared to competition
    - On-time delivery
      - » Overall satisfaction
        - Defects (#,%)

#### **Supplier Satisfaction**

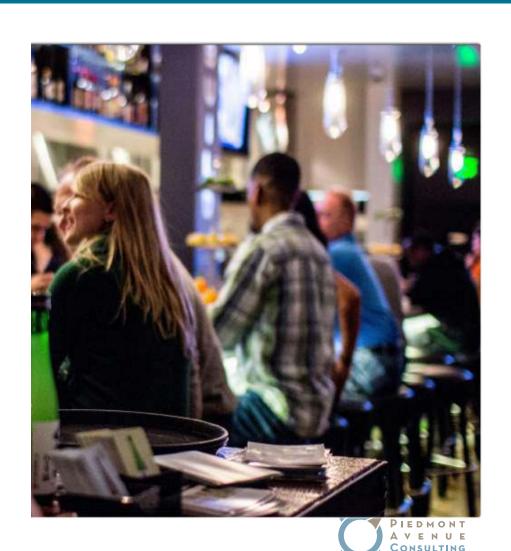
- Opportunity for profits while providing quality
  - Responsiveness
    - Payment



#### DIVERSIFY - Product & Service

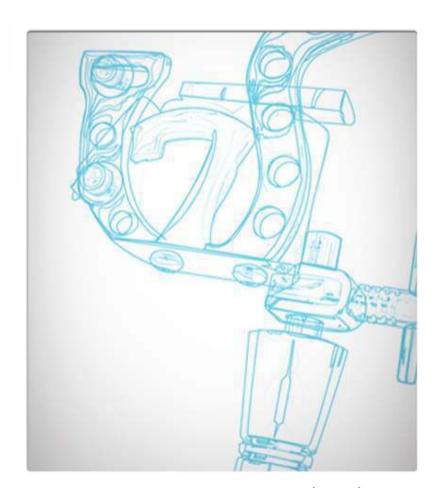
#### Examples of ways to diversify:

- Identify additional needs of the demographic that you're currently targeting
- Sell complementary products or services to your existing customers
- Expand into new geographies
- □ Design Reseller Programs
- Integrate others' products
- New revenue streams from multiple markets



## SECTOR 6: INNOVATION & TECHNOLOGY

- ☐ Online expansion to leverage a strong online presence and footprint
- ☐ Establish efficient ways to keep in contact & interact with new or existing clients
- ☐ Design content marketing strategy based on user behavior





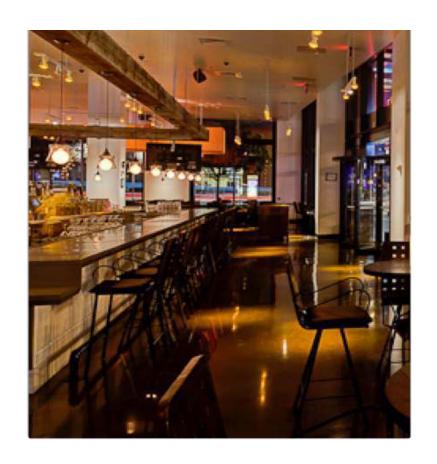
#### Key Performance Indicators (KPI)

"Key Performance Indicators (KPI) are quantifiable measurements that reflect the critical success factors of an organization."



## KPI—DIFFERS DEPENDING ON THE ORGANIZATION

- A business may have one of its KPIs be the percentage of its income that comes from returning customers
- A school may focus its KPI on graduation rates of its students
- A KPI for a social service organization might be number of clients assisted during the year





## KEY PERFORMANCE INDICATORS

- □ Reflect the organization's goals
- ☐ Are key to its success
- □ Are quantifiable (measurable)

Without a way to accurately define and measure, there's no value to a KPI.

For example, "Generate More Repeat Customers" would not work as a KPI without some way to distinguish between new and repeat customers



### STEPS TO IMPLEMENT A KEY PERFORMANCE INDICATOR

- **STEP 1** Define your strategy
- **STEP 2** Audit existing measures
- **STEP 3** Develop new measures
- **STEP 4** Analyze and Report
- <u>STEP 5</u> Continuous Improvements



### Step I – Define Strategy

- ☐ Strategy reflects Vision, Mission & Values
- □ Set Goals
- □ Align team members on strategic issues
- □ Identify barriers



# Step 2 — Audit Existing Measures

- ☐ Identify available data
- □ Review measurement processes
  - Accuracy
  - Timeliness
- □ Identify gaps

#### QUANTIFIABLE MEASUREMENTS

- ✓ What is measured?
- ✓ How often it is measured?
- ✓ What does the measurement tell us?
- ✓ How is the measurement used?
- ✓ Action plan?



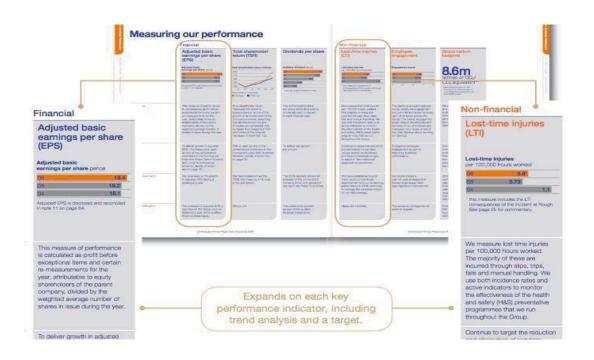
### Step 3 – Develop new measures

- ☐ Bridges the gap identified in Step 2
- □ Measures must reflect performance and progress of business
- ☐ Must be quantifiable
- ☐ Must be comparable with another number
  - Last year
  - Budget
  - Goal
  - Trend



### Step 4 – Analyze and report

- □ Written summary and graph of actions to be taken
- □ Easy to read
- □ One page summary
- □ Graph





### Step 5 – Continuous improvements

- □ Set priorities based on strategy
- □ SMART goals
- ☐ Assign accountability
- □ Track improvement
- □ Set new goals!





### STEPS TO IMPLEMENT A KEY PERFORMANCE INDICATOR

- **STEP 1** Define your strategy
- **STEP 2** Audit existing measures
- **STEP 3** Develop new measures
- **STEP 4** Analyze and Report
- <u>STEP 5</u> Continuous Improvements



#### KPIs AUDIT

#### Sectors:

- ☐ Marketing & Sales
- □ Financial
- □ Operations/Production
- □ People
- □ Suppliers
- □ Innovation

#### Quantifiable Measurements:

- ➤ What is measured?
- > How often is it measured?
- > What does the measure tell us?
- ➤ How is the measure used?
- Comments action plan



## CRITICAL SUCCESS FACTORS FOR BUSINESS GROWTH

Presented By David Mitroff, Ph.D.





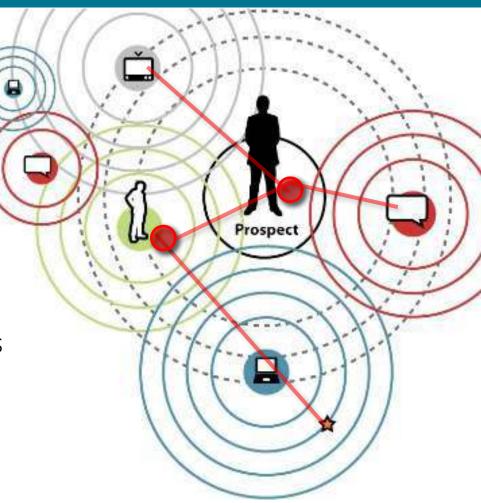
## Goals of Marketing & Sales

Communicate with your customers to:

□ Create Brand Awareness

☐ Strengthen Customer Loyalty

□ Generate New Opportunities





# SALES & MARKETING HAS CHANGED

**Engagement Selling / Marketing** Traditional Selling / Marketing FIND Find MORE convert convert "flip the funnel: retention is keep keen the new acquisition" -- Joe Jaffe

(1) Potential Customers (2) Potential Partners (3) People You Like (4) People You Don't Like



## Online Marketing Or "eMarketing"

"Many to Many"

**Audience** 

Email Newsletters

**Audience** 

Website



Search Engine
Optimization
(SEO)

Audience

Social Media

**Audience** 



## Increasing Leads - Prospecting Efforts

#### What are your Current Marketing Activities?



## Call to Action: What Do You Offer?





## Tracking & Analysis

The Key Benefit of Online Marketing is the ability to track and analyze results, then quickly iterate and adjust for optimal performance



## Key Areas of Social Media

- 1. Website & Blog
- Online Directories
- 3. Review Sites
- Social Networks
- 5. Micro Blogging
- Rich Media
- 7. Mobile Apps
- 8. Industry Specific

9. Event Promotion

PIEDMONT AVENUE





Workbook Page 5

## Website & Blog

Google Ranking, Alexa Page Ranking, SEO/CRO, Blogger, TypePad, Wordpress

- Control the content.
  - A chance to tell your story.
- Define a clear message.
  - What do you offer?
- Create a medium for contact.
  - Invite feedback, questions...
- Provide links to other pages.
  - Share your FB, Twitter...
- Update your content.
  - Consistency in theme and info.







Piedmont Avenue Consulting is a San Francisc business development and marketing consulting brand awareness, strengthens customer loyalt generation by leveraging new technologies and business processes.



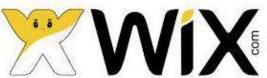
### Website – The Hub Of Your Online Strategy

- Most important area
- Definition of you and your message
- Central hub with links other sites
- You <u>control</u> it



### Website - Wix.com

Build your Website Today



#### Create Your Stunning Website. It's Free

Wix enables everyone to design, publish and host stunning HTML5 websites.

- Easy drag-and-drop website builder!
- No coding
- No previous design skills

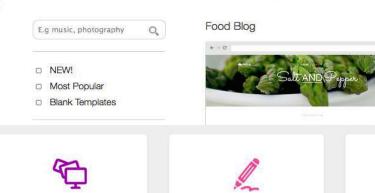


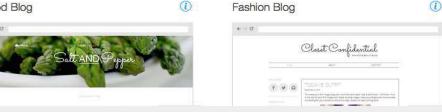
Templates Explore Features My Account Premium Support



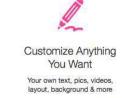
Login/Sign up

#### Pick the Blog website template you love











Simple Drag n' Drop Website Builder Have fun creating your free website exactly the way you want



Secure and Reliable Free Hosting

Our industry-leading CDN cloud technology keeps you worry free



Sell Your Stuff Online

Add an e-shop to your website with our eCommerce solution



Look Great on Mobile Devices

Get an optimized version of your website for smartphones



Make Your Website Google Friendly

So people can find you via Google & other search engines



Dedicated Support 24/7

Contact our Support Team and get instant answers



## Brand & Purpose of The Site

When on the Homepage... What do you want me to do?

#### Purpose

- Message clearly written
- Provide background
- Products and Services clearly defined
- What are we about

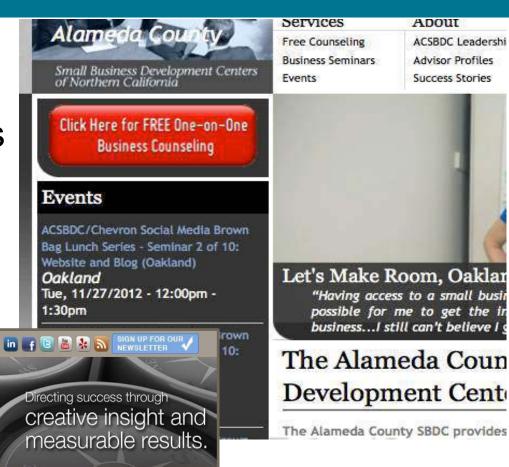
Piedmont Avenue Consulting is a San Francisco Bay Area based business development and marketing consulting firm who creates brand awareness, strengthens customer loyalty, and increases lead generation by leveraging new technologies and streamlining business processes.





### Calls to Action

- What are your next steps, requests, actions
  - Are services/products labeled and promoted properly?



SCHEDULE FREE (>)

Consulting Interview



REQUEST FREE >

Social Media Report

Subscribe to Newsletter

### Call to Action - vCita

Marchel Ottom Owner

T-L CARNIN

#### Online Scheduling Software and Business Calendar



 Easy Appointment Scheduling for Your Clients

 Best Business Calendar for Your Team

Availability for Viodnasday, Aug R 2012

CERTATION AND SERVICE OF THE SERVICE

O Yandes Aug 7 105 AU





at B @ 28 YV-21C

Right Tax

Please select time(s) for: 30 min introduction phone call

29 21 22 29 24

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### Call-to Action - Constant

#### **Contact**

# Email Marketing = 0

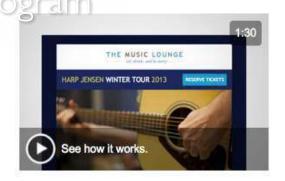


Re-use content and stay on top of mind.

## Email Marketing just plain works. See how.

istomer Loyalt

Your customers check their inbox all day, every day. You're sure to reach them when you work with Constant Contact. Build relationships, drive revenue, and deliver real results for your business.







#### Grow

No list? No problem. We make it easy to grow your <u>email list</u> and manage contacts.



#### Go Social

Get ready to extend your reach and build your business with powerful social media integration.



#### Track

Track your success with real-time reporting that makes it easy to plan your next move.

## Already using Constant Contact? Get a Free Audit!



# **2**Online Directories

Google Local/Maps, Yahoo Local,

Yellow Pages, CitySear

Search yourself.

The power of Goo

Look for similar busin@

If you're not listed,else is!

Display correct conta@

Location, phone # directions MUST b

Take a photo.

 If they know what to look for, they'll find it.



Google

IS THIS YOUR BUSINESS?

Places for Business



Manage your page







vour business on C

with Places for Busines

### GOOGLE — GET YOUR BUSINESS ONLINE



#### Get your business online

Get on the map
APPROXIMATELY 10 MINUTES

Get on the web
APPROXIMATELY 60 MINUTES

## The easiest way for your business to be found online

A Google+ page is a free business listing that helps people find businesses like yours when searching for local products or services. Select the Local Business or Place category during sign-up and your listing will show up on:

Google Maps

- Google+
- Google search results
- Phones and tablets

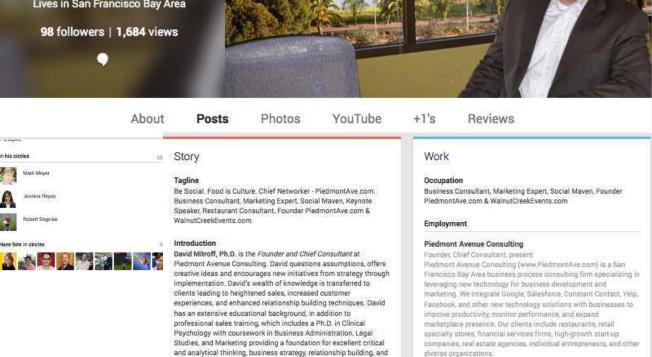
Get started > POWERED BY Google+

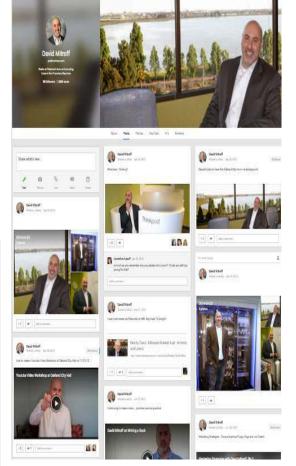




## GOOGLE+ One Google Account for everything Google









networking.

# HOW TO WIN FRIENDS & INFLUENCE PEOPLE The Only Book You Need to Lead You to Success

Dale Carnegie "You can make more friends in two months by becoming interested in other people than you can in two years by trying to get other people interested in you."

- Dale Carnegie



# **3** Review Sites

Yelp, Zagat, Chow, Lawyers.com

- Rely on word of mouth.
  - People trust personal accounts more than ads.
- Offer additional information.
  - Yelp is a mobile tour guide.
- Respond to reviews.
  - Thank those who provide feedback.
- Learn from your reviews.
  - Don't make the same mistake twice!



Good for Kids: Yes

Accepts Credit Cards: Yes

Parking: Street

Attire: Casual

Good for Groups: Yes

Delivery: No

Take-out: Yes

Waiter Service: Yes

Outdoor Seating: No

Wi-Fi: Free

Sedit Business Info



Work Here? Unlock This Business Page



# Social Networks

Facebook, Linkedin, Biznik, VentureStreet

- Communicate with clients.
  - Be involved with the conversation.
- Connect.
  - Associate your business with related pages and people.
- Establish a following.
  - Invite past clients/customers to view your page.



- Restaurant vietnamien
- 9 1677 N.Main St, Walnut Creek, CA.
- L 1 (925) 979-1677
- Aujourd'hui 11:30 14:30, 17:00 21:00

A propos



**Photos** 



MENU



NATIONAL BESTSELLER

#### The



#### TIPPING POINT



MALCOLM

GLADWELL

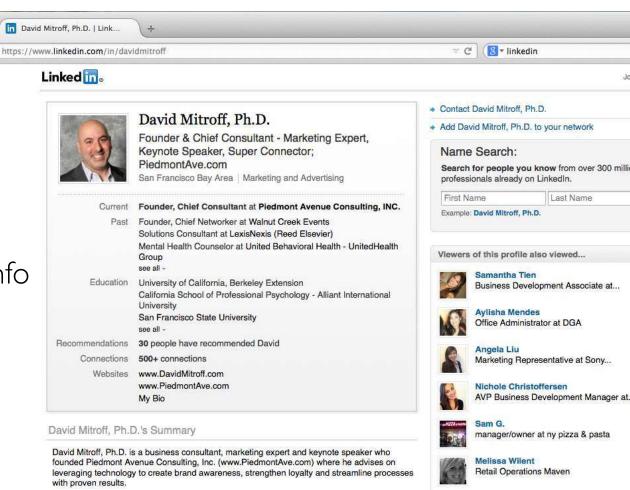
"A fuscinaring book that makes you six the north in a different map," —Printuna "Acquaintances, in sort, represent a source of social power, and the more acquaintances you have the more powerful you are."

- Malcolm Gladwell



## Personal Profile - Linked in.

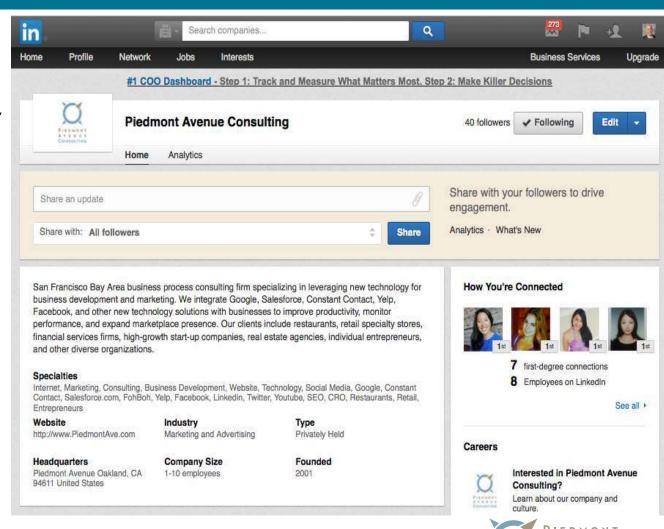
- ☐ Custom URL
- ☐ Title = Story
- □ Websites
- □ Summary
  - Keywords
  - Include Contact info
- LION
- □ Privacy Settings





# Company Profile - Linked in.

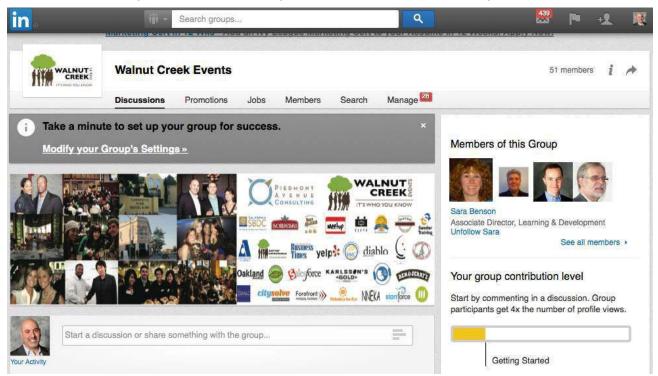
- Find individuals you know
   in a professional capacity
- Company Profile
- Participate in discussions
- Recruit attendees to your events
- Invite people to join your mailing list



## Groups



- ☐ Join Groups... 50 of them... Increase 3<sup>rd</sup> Level Connections!
- □ Create your own Group... for Free
- □ LION (Linkedin Open Networkers)





# 5 Micro Blogging



#### DiabloMagazine

Twitter, Friendfeed

- Interact with daily events.
  - How can you relate to what's happening?
- Remind everyone about events.
  - Update information leading up to the event.
- Invite new customers.
  - Friend of a friend of a friend...

The Pro Bowling Tour is rolling through Dublin in 10 days! Get your insider tips here: http://bit.ly/dHOZgR

10:02 AM Jan 16th via SocialOomph

#### Which is your favorite?

6:15 PM Jan 14th via Tweetie for Mac-

Cupcake Taste-Off! Kara's vs. Frosting Bake Shop in Walnut Creek: http://tinyurl.com/48zrpxe

6:15 PM Jan 14th via Tweetie for Mac

Dancers, gymnasts, and actors come together in Diavolo, performing in Livermore tonight and tomorrow: http://twurl.nl/a6o757

3:57 PM Jan 14th via Tweetie for Mac-

Head to Pleasanton tonight for "Comfort Manfood," a guy's cooking class at Pans on Fire (whisky-chocolate cake!): http://twurl.nl/a6o757

2:51 PM Jan 14th via Tweetle for Mac.

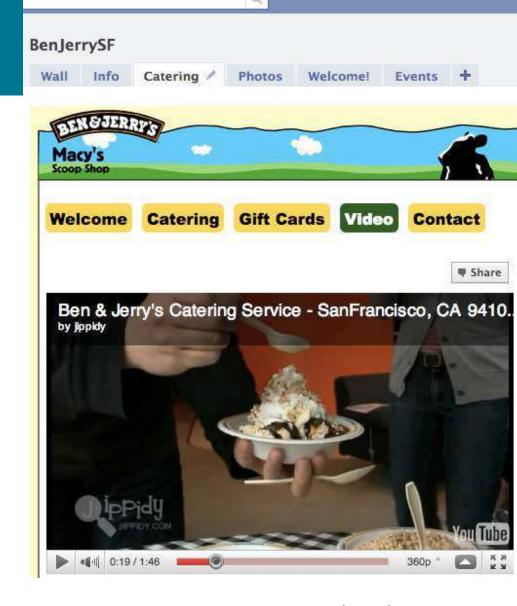


### 6 Rich Media

Youtube Videos, iTunes Audio PodCast, Flickr Pictures

- Appeal to the senses.
   -The eyes are drawn to an image/video first!
- Attract new customers.

  -If the website quality is great, then people assume the business quality is great, as well.
- Entertain your audience.
   -Get creative with images and videos.





# Mobile Apps

FourSquare, Urbanspoon, Yelp, iPhone, SMS Text

- Stay in contact.
   -People are ALWAYS on their smart phones.
- Solidify your relationship.
   -Make the client feel special for receiving extra attention.
- Go the extra mile.
   -This shows that you' re following through.



# SIndustry Specific

East Bay Express, San Francisco Chronicle, DiabloMag.com

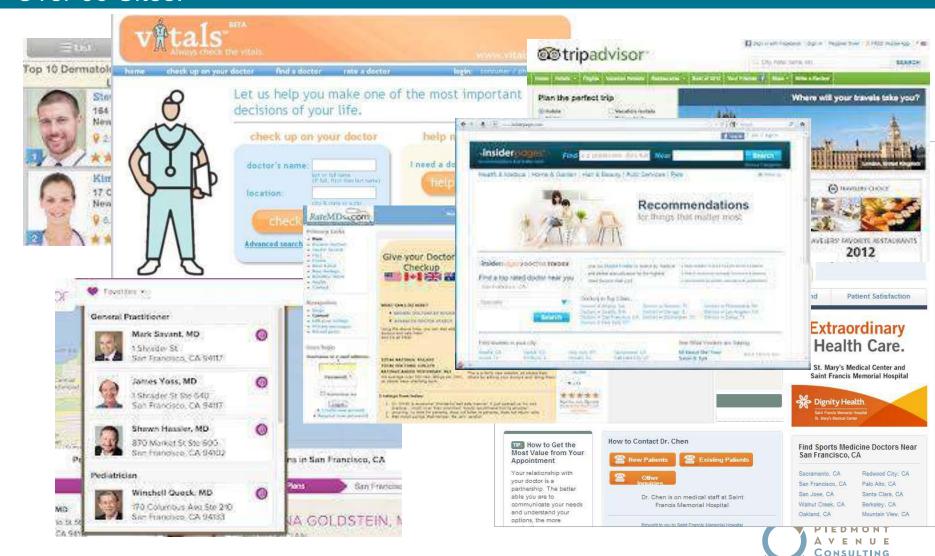
- Network within your group.
  - Get the scoop on what's the latest and greatest.
- Surround yourself with what you want to become.
  - Hang out with like-minded businesses.
- Help those who help you.
  - You never know when you'll need something.





### Industry Specific Example - Medical Industry

Over 60 Sites!



# Industry Specific Example "Best of..." Sites

















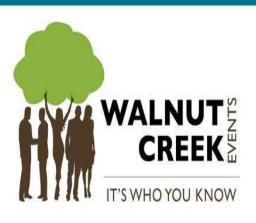
# Sevent Promotion

Meetup, Zvents, Constant Contact Events, PlanCast, FullCalendar.com

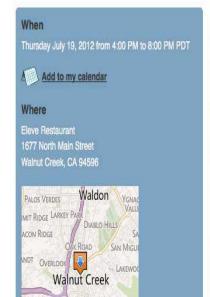
- Promote what you've got.
  - An event can attract more business.
- Collaborate with others.
  - Get other businesses involved.
- Feature your calendar.
  - The internet is a great way to publicize!



FullCalendar - Event Promotion www.sfbayarea.fullcalendar.com







#### Social Media Marketing Made S Followed By Networking Event

Thursday July 19, 2012 from 4:00pm to 8:00pm

Constant Contact Social Media Workshop Star

@ Eleve Restaurant - 1677 North Main Street, V

This free event is the perfect combination of workshop and ne professionals. First, learn Social Media strategies (4:15ppm-5:00) the Constant Contact Workshop and then be social (5:15pm-8:00) drinks and Eleve Restaurant's elegant setting, during the Networking.



## Event Promotion: Email Marketing











PiedmontAve.com 510.761.5895

BRAND AWARENESS

LEAD GENERATION

CUSTOMER LOYALTY

CONTACT US



#### **Upcoming Events:**

#### Discover the Hospitality Gems of the Tri-Valley

Food & Wine Tastings ~ Social Media Marketing Experts Panel ~ Social & Business Networking

Cresta Blanca Ballroom - Robert Livermore Community Center 4444 East Avenue, Livermore, CA 94550 Wednesday 03/19/2013 from 4:30pm - 8:00pm

Discover the Hospitality Gems of the Tri-Valley on Tuesday, March 19th from 4:30-8:00PM in the Cresta Bianca Ballroom at the Robert Livermore Community Center. Register now for this perfect event to try Livermore Valley wines (Wente, Ravenswood Valor, Garre, Tenuta), taste gourmet cuisine





#### David Mitroff, Ph.D.

David@Piedmontave.com 510-761-5895

Pledmont Avenue Consulting was founded by David Mitroff, Ph.D., to meet the growing needs of the



VIP Tres Agaves Tequila Tasting Event Thur. May 24, 2012 6pm to 8pm



We invite you to explore the origins of the Tres Agaves Teguila with other VIP's while enjoying four tequila tastings created by Élevé, along with a selection of food from Élevé Restaurant's award winning menu. Get more information

This event is completely complimentary because of your relationship with David Mitroff,

Consulting, Walnut Creek Events, Eleve Restaurant, or Tres Agaves Teguila.



Piedmont Avenue Consulting was founded by David Mitroff, Ph.D., to meet the growing needs of the consulting relationships he has built with organizations and business owners in the San Francisco Bay Area and beyond over the last 15



### Event Promotion: Twitter







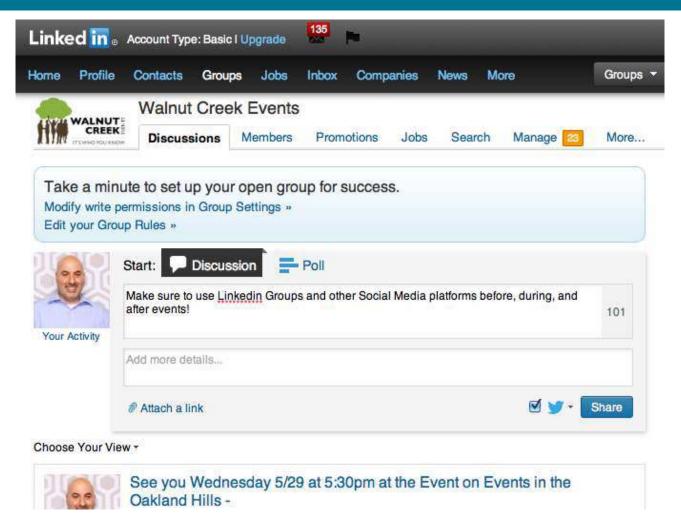
### Event Promotion: Facebook





## Event Promotion: Linkedin Groups







## Event Promotion: Meetup Groups





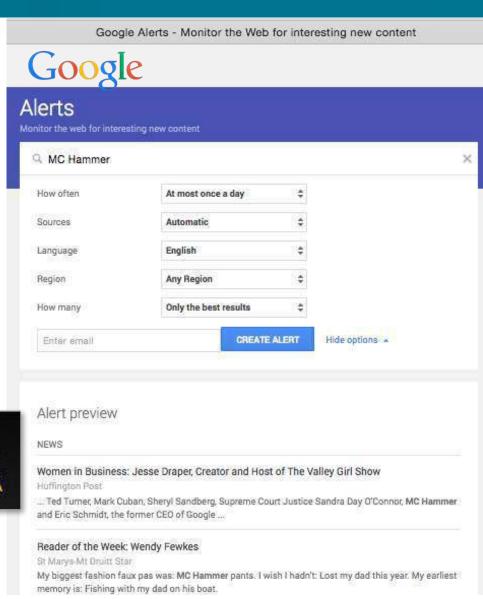




## Time Management & Monitoring Tools:

- Google Alerts
- HootSuite
- TweetDeck
- RSS
- NutshellMail





### MONITORING —





## MONITORING -SPROUTSOCIAL

**sprout**social

sproutsocial

Smart Inbox

My Tasks

Archive

Sent Messages

**FEATURES** 

PRICING

sproutsocial

Incoming messages

New Twitter Followers

New Facebook Fans

TWITTER FOLLOWERS

AUDIENCE DEMOGRAPHICS

Sent messages

CUSTOMERS

-

GROUP TRENDS Across Sproot Social's Twitter and Escabook accounts

198

118

8,674

345

ABOUT

1.3k INTERACTIONS

II'W- 25-04

10% 35-64

147/: 45-55

170 65+

4.9m IMPRESSIONS ....

**53**%

13-17 12% 18-24

22% 25-34

10% 95-64

1011 45-66

65+

FACEBOOK IMPRESSIONS DEMOGRAPHICS





#### RESOURCES - DISCOUNTED

#### LINIVC











Wix - Website Builder www.bitly.com/wix-piedmontave

Wordpress.com - Website Builder www.wordpress.com

Constant Contact - Email and Engagement Marketing www.bitly.com/constantcontact-piedmontave

vCita - Appointment Scheduler and Invoicing www.bitly.com/vcita-piedmontave

FullCalendar - Event Promotion www.sfbayarea.fullcalendar.com

Nutshell Mail - Social Media Organizer www.nutshellmail.com



# 9

## Key Areas of Social Media

- 1. Website & Blog
- Online Directories
- 3. Review Sites
- 4. Social Networks
- 5. Micro Blogging
- 6. Rich Media
- 7. Mobile Apps
- 8. Industry Specific

